

AMERICA'S TO TO A CONSTRUCTION OF THE LINDEX OF PUBLIC LIBRARY SERVICE 2021 By Keith Curry Lance

This is the 14th year

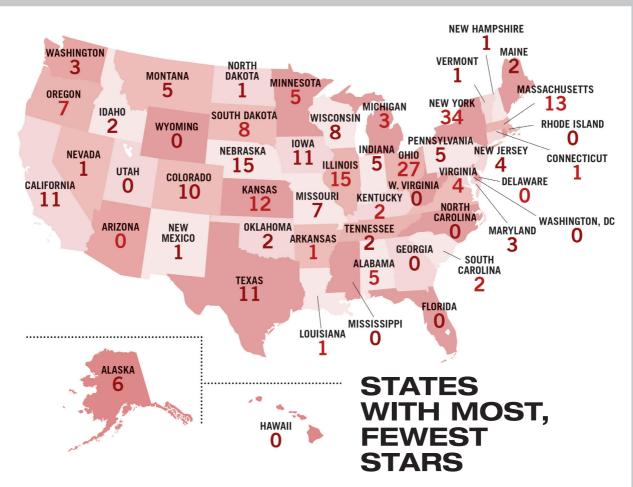
in which LJ has scored U.S. public libraries on the LJ Index of Public Library Service and awarded Star Library ratings. The 2021 scores and ratings are based on FY19 data from the Institute of Museum and Library Services (IMLS) Public Library Survey (PLS). Because of the unavoidable delay in data collection and analysis, that means this year's Star Libraries once again represent not our current pandemic realities but a sort of pre-pandemic time capsule. Nonetheless, as such, they represent a useful point of comparison. We've interviewed library directors to learn how the pandemic has changed things since these numbers were collected.

We had originally hoped to add library website visits to the *LJ* Index criteria this year, since the PLS has been collecting data on the measure since 2018, joining e-retrievals, added in 2020; Wi-Fi sessions, in 2019; and electronic circulation, in 2016. Together with physical circulation, library visits, program attendance, and public internet computer use, these offer a well-rounded picture of library use across channels.

However, a quarter or more of libraries in 15 states had not yet reported this latest new output measure—and one of them, Ohio, did not report the statistic for any library. So we deferred the addition to the 2022 edition. As noted last year, it will be very timely, given that the 2022 edition of Star Libraries will be based on FY20 data—the year most strongly impacted by the onset of the COVID-19 pandemic.

If it was not already clear that a public library's website is, in fact, a virtual branch, the extra traffic driven to such websites in 2020 due to the enforced closure of the vast majority of public library facilities will make it undeniable.

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The 2021 Star Libraries

are scattered across 41 states. Regionally, the Midwest has the largest number of Star Libraries at 117, followed by the Northeast at 62, and the West and the South at 49 and 33, respectively. The Midwest's large number of Star Libraries is accounted for largely by Ohio with 27, Nebraska with 15, Illinois with 15, Kansas with 12, and Iowa with 11-the remaining states are in single digits. New York's 32 Star Libraries account for more than half of those in the Northeastthe majority of the remainder are accounted for by Massachusetts with 13 and Pennsylvania with five.

The West's Star Libraries are found mostly in four states: California with 11, Colorado with 10, Oregon with seven, and Alaska with six. Texas's 11 Star Libraries account for a third of those in the South, Alabama and Virginia placing second and third with five and four Star Libraries, respectively.

There are no 2021 Star winners in nine states, plus the District of Columbia—those include: Arizona, Delaware, Florida, Georgia, Hawaii, Mississippi, Rhode Island, West Virginia, and Wyoming. Notably, in addition to the nation's capital, these states include one where public

libraries are a state rather than a local service (Hawaii); two states (Delaware, Rhode Island) with relatively small numbers of library jurisdictions; and several states where a majority of-in some cases, all-public libraries are organized on a county or multijurisdictional basis (Florida, Georgia, Mississippi, West Virginia, Wyoming). As reported in the 2017 edition, public libraries organized on a county or multi-jurisdictional basis tend to have lower percapita output measures than those organized on a municipal or library district basis.

THE 2021 STARS

Some 79—three out of 10—of 2021's 261 Star Libraries were not Star Libraries in 2020. Notably, the number of new Star libraries in 2021 exceeds the annual number of new Star libraries from 2009 through 2018. However, while the total number of libraries scored on the *LJ* Index rose from 5,608 last year to 5,846 this year, these numbers remain historically low: during 11 of the 13 previous editions (2009 through 2020), the number of libraries scored on the *LJ*

Index exceeded 7,000. Since the 2019 edition, a major factor reducing the number of libraries scored on the *LJ* Index has been libraries declining to report Wi-Fi sessions and electronic retrievals (database use). This adds to the four long-standing basic reasons: not meeting the IMLS definition of a public library, having a legal service area population of less than 1,000, spending less than \$10,000 in total operating expenditures, or declining to report any of the other data required to calculate the *LJ* Index.

NEW STARS

There are 16 new five-star libraries $\star\star\star\star\star$ for 2021. San Mateo County, CA, is the lone new five-star library spending \$30M+. Among libraries spending \$10-29.9M, there are three new five-star libraries: Gail Borden Public Library District in Elgin, IL; Salt Lake City, UT; and Santa Monica, CA. Among libraries spending \$1-4.9M, there are two new five-star libraries: East Cleveland, OH; and Port Jefferson, NY. Among libraries spending \$400-999.9K, there are two more new five-star libraries: Provincetown, MA; and Southwest Harbor, ME. Among libraries spending \$200-399.9K, there are also two new five-star libraries: Bandon, OR; and Grand Marais, MN. The Southworth Library Association in Dryden, NY, is the lone new five-star library spending \$100-199.9K. Among libraries spending \$50-99.9K, there are a further two new five-star libraries: Baudet, MN; and Boyden, IA. And among libraries spending \$10-49.9K, there are three new five-star libraries: Lanark, IL; Lone Oak, TX; and Town Creek, AL.

There are 26 new four-star libraries $\star\star\star\star$ this year. Kansas City, MO, is the lone new four-star library spending \$10-29.9M. Four new four-star libraries spending \$5-9.9M are Barrington, IL; Cedar Mill Community Library in Portland, OR; Comeswogue Public Library in Port Jefferson, NY; and Washington County Cooperative Library Services in Hillsboro, OR. Orville, OH, is the only new four-star library spending \$1-4.9M. The two new four-star libraries spending \$400-999.9K are Monona, WI; and New Carlisle, IN. Three new four-star libraries spending \$200-399.9K are Alpine County Library and Archives in Markleeville, CA; Belleville, WI; and Hamilton County Public Library in Syracuse, KS. Singletary Memorial Library in Rusk, TX, is the lone new four-star library spending \$100-299.9K. Eight new four-star libraries spending \$50–99.9K are Choteau, MT; Electra, TX; Jay Johnson Public Library in Quinter, KS; Lincoln, KS; Marathon, TX; Parker, SD; Richfield Springs, NY; and Springlake, TX. And six new four-star libraries spending \$10–49.9K are Armoral Tuttle Public Library in New Plymouth, ID; Drummond, MT; Elma, IA; Fowler, CO; Garnavillo, IA; and Waterford, PA.

For 2021, there are 36 new three-star librar-XX ies. The lone new three-star library spending \$30M+ is East Baton Rouge Parish, LA. New Star libraries spending \$10-29.9M are Central Arkansas Library System in Little Rock, AR; and Richland County in Columbia, SC. Great Neck, NY; Monroe County, IN; and Sachem Public Library in Holbrook, NY, are new threestar libraries spending \$5-9.9M. Paramus, NJ; and West Bloomfield Township, MI, are new three-star libraries spending \$1-4.9M. There are four new three-star libraries spending \$400-999.9K: Dorcas Carey in Carey, OH; Oak Bluffs, MA; Orcas Island, WA; and Sturgis Library in Barnstable, MA. There are five more new three-star libraries spending \$200-399.9K: Cambridge, WI; Jefferson County in Boulder, MT; McCook, NE; North Baltimore, OH; and Cotuit, MA. Among libraries spending \$100-199.9K, there are six new three-star libraries: Britton, SD; Dolores County School/Public Library in Dove Creek, CO; Mountain View, MO; Overbrook, KS; Rossville, KS; and Stamford, NY. There are seven new three-star libraries spending \$50-99.9K: Eleanor Daggett Memorial Library in Chama, NM; Greeley County in Tribune, KS; Parkston, SD; Parsons, TN; Ravenna, NE; Sterling, KS; and Wymore, NE. There are also seven new three-star libraries spending \$10-49.9K: Bruce, WI; Gilbertville, MA; Lester Public Library in Vesper, WI; Olin, IA; Orford, NH; Oriskany, NY; and West Stockbridge, MA.

GAINED STARS

From 2020 to 2021, 18 U.S. public libraries improved their Star Library ratings while remaining in the same spending categories.

Nationwide, Pleasant Mount, PA (\$10–49.9K), was the only Star Library to move from three to five Stars.

Four libraries moved from four to five Stars: Santa Clara County in Campbell, CA (\$30M+); Apalachin, NY (\$100–

TABLE 1MEAN AND STANDARD DEVIATIONS (SD) OF LJ INDEX STATISTICS BY EXPENDITURE CATEGORY, 2021(BASED ON FY19 DATA)

PER CAPITA Service output	PHYS Circul		CIRCULA Electi Mater	RONIC	LIBR Vis	ARY ITS	PROG Atten	RAM Dance	INTE	TAL RNET Ter Use		BLIC -FI Sions		RONIC IEVALS
EXPENDITURE CATEGORY	MEAN	SD	MEAN	SD	MEAN	SD	MEAN	SD	MEAN	SD	MEAN	SD	MEAN	SD
\$30M+	7.84	4.68	1.89	1.26	4.34	1.56	0.39	0.22	0.80	0.39	2.27	4.15	1.95	3.13
\$10-29.9M	8.69	6.55	1.74	1.74	4.80	2.63	0.48	0.35	0.91	0.64	2.19	3.73	1.78	2.71
\$5-9.9M	9.14	7.09	1.44	1.59	5.44	3.36	0.58	0.44	0.89	0.82	2.92	6.57	3.24	10.84
\$1-4.9M	7.85	6.44	1.10	1.13	5.81	5.06	0.69	0.92	0.85	0.95	2.26	16.98	4.38	31.51
\$400-999.9K	6.83	5.39	0.92	1.12	6.28	6.06	0.73	0.84	0.91	1.32	1.52	3.16	10.93	202.93
\$200-399.9K	5.95	5.81	0.81	1.34	5.37	4.67	0.68	0.91	0.85	1.16	1.59	10.19	9.79	103.62
\$100-199.9K	5.92	5.91	0.70	0.95	5.22	4.99	0.74	1.02	1.02	1.76	1.33	2.85	5.12	71.80
\$50-99.9K	4.72	3.90	0.68	1.74	4.14	3.38	0.59	0.66	0.83	0.97	1.87	18.84	0.71	11.08
\$10-49.9K	3.11	3.06	0.48	2.22	2.58	2.16	0.36	0.59	0.61	0.81	1.09	4.79	0.14	0.95
TOTAL	6.31	5.75	0.88	1.40	5.22	4.85	0.65	0.85	0.87	1.21	1.73	11.31	5.77	104.92

NOTE: These figures are for the 6,094 public libraries originally scored on the LJ Index for 2020. In some cases, they are affected dramatically by extreme outliers that, as last year, disqualified the LJ Index scores of some libraries from consideration as Star Libraries.

KEY: M-Millions K-Thousands

TABLE 2 PUBLIC LIBRARIES ELIGIBLE FOR THE LJ INDEX AND REPEAT AND NEW STAR LIBRARIES, 2009–2021 (BASED ON FY06–19 IMLS DATA)

							NUMBE	R OF LIBRARI	ES					
EXPENDITURE CATEGORY	DEC 2021 (2019 DATA)	DEC 2020 (2018 DATA)	DEC 2019 (2017 DATA)	NOV 2018 (2016 DATA)	DEC 2017 (2015 DATA)	NOV 2016 (2014 DATA)	NOV 2015 (2013 DATA)	NOV 2014 (2012 DATA)	NOV 2013 (2011 DATA)	NOV 2012 (2010 DATA)	NOV 2011 2009 DATA)	0CT 2010 (2008 DATA)	NOV 2009 (2007 DATA)	FEB 2009 (2006 DATA
\$30M +	65	58	55	54	49	49	51	47	46	44	48	45	36	31
\$10M - \$29.9M	104	104	112	127	116	107	112	113	112	114	107	106	98	88
\$5M - \$9.9M	208	173	192	220	219	222	209	209	198	191	211	186	176	159
\$1M - \$4.9M	1211	1132	1251	1445	1436	1401	1397	1381	1367	1349	1307	1282	1209	1125
\$400K - \$999.9K	1180	1113	1221	1451	1443	1414	1446	1394	1395	1373	1377	1333	1278	1247
\$200K - \$399.9K	958	915	1030	1169	1186	1171	1209	1208	1174	1170	1129	1087	1113	1089
\$100K - \$199.9K	935	920	1044	1204	1212	1180	1257	1237	1251	1258	1236	1204	1191	1173
\$50K - \$99.9K	725	756	888	1011	1002	1055	1088	1122	1111	1126	1145	1128	1152	1115
\$10K - \$49.9K	460	437	540	680	746	750	894	875	919	945	953	1036	1015	1088
Total Libraries Rated	5846	5608	6333	7361	7409	7349	7663	7586	7573	7570	7513	7407	7268	7115
Libraries: Repeat Stars (from prior yea	182 ar)	147	172	197	205	199	207	198	196	203	195	195	208	
Libraries: New Star (no stars prior year)	r s 79	115	89	60	54	61	54	60	67	59	67	63	50	
TOTAL STARS	261	262	261	257	259	260	261	258	263	262	262	258	258	

NOTE: The 2021 column in this table includes only the 5,846 public libraries whose LJ Index scores were deemed eligible for consideration as Star Libraries this year. KEY: M-Millions K-Thousands

199.9K); Osterville, MA (\$400–999.9K); and Platte, SD (\$10–49.9K).

Thirteen libraries moved from three to four stars. Charleston County, SC (\$10–29.9M); Loudon County in Lessburg, VA (\$10–29.9M); Hewlett/Woodmere, NY (\$5–9.9M); Port Washington, NY (\$5–9.9M); Harbor-Topky Memorial in Ashtabula, OH (\$400–999.9K); Fairport Harbor, OH (\$200–399.9K); Henderson, OH (\$200– 399.9K); Greenville, NY (\$100–199.9K); Springfield, NE (\$100–199.9K); Williamsport/Washington Township, IN (\$100–199.9K); Allison, IA (\$50–99.9K); Oakland, NE (\$50–99.9K); and Lewis Library of Glasgow, MO (\$10– 49.9K).

STILL STARS, NEW CONSTELLATIONS

Seven libraries retained Star Library status while moving up or down between spending categories. Arapahoe Library District in Englewood, CO (retained four stars while moving from \$10–29.9M to \$30M+); Worthington, OH (retained five stars while moving from \$5–9.9M to \$10–29.9M); Pueblo, CO (from five stars in \$10–29.9M to four stars in \$5–9.9M); Porter Public Library in Westlake, OH (from four stars in \$1–4.9M to five stars in \$5–9.9M); Port Orford, OR (retained four stars while moving from \$200–399.9K to \$100–199.9K); Carrollton, MO (from three stars in \$100–199.9K to four stars in \$200–399.9K); and Craftsbury, VT (from five stars in \$100–199.9K to four stars in \$50–99.9K).

WHAT'S NEXT?

A few directors have asked how we will adjust for the pandemic shutdowns in calculating the 2022 edition of the *Library Journal* Index of Public Library Service. Next year's edition will be based on data for FY20. For most public libraries, that will be data from FY19–20, calendar 2020, or FY20–21 depending on their state library agency's survey schedule. Those reporting for FY19–20 will be least affected, followed by those reporting for the calendar year (the first two and a half months of which were normal for most libraries), and finally those reporting for FY20–21 (many of which were shut down for the entire period). The answer, quite simply, is that we will not make any arbitrary adjustments to the LJ Index.

However, the statistical focus of the *LJ* Index will most likely shift from physical output measures—physical circulation, library visits, program attendance, and public internet computer use—to digital output measures—circulation of electronic materials, Wi-Fi sessions, e-retrievals, and joining the *LJ* Index in the nick of time—visits to library websites. Because most central libraries and library branches have been closed or open in only limited ways for most of the last two years, the traditional, physical output measures are likely to be lower. On the other hand, the newer digital output measures—particularly the latest addition, library website visits—are likely to spike far beyond their usual levels.

An unknown about the FY20 data is the extent to which public libraries have begun to expand their reporting of program attendance and public internet computer use.

Traditionally, the vast majority of program attendance was based on how many people showed up at library meeting rooms. As many public libraries have turbo-charged their plans for taking programming virtual, program attendance totals are likely to be influenced.

Similarly, the pandemic has accelerated the efforts of many libraries to circulate Wi-Fi hotspots, laptops, tablets, and other devices with internet access. Therefore, public internet computer use—once confined to how often people used desktop computers in public libraries—will grow substantially.

And, of course, during pandemic times, library websites have become essential like never before. Even physical

circulation is likely to be affected by pandemic changes. Some suppressed physical circulation—for example, a shift to indefinite loans until facilities can reopen. Some raised it—such as expanding deposit collections or introducing new methods of distributing materials "in quantity" during the pandemic (for example, bags of books based on individuals' identified interests). Next year's Star Library interviews will certainly explore how libraries reported each of the *LJ* Index statistics differently than they did prepandemic. Like every other aspect of life, post-pandemic public library statistics are likely to change to a "new normal" rather than revert to pre-pandemic reporting practices. The 15th edition of Star Libraries and the *LJ* Index will definitely be interesting!

STAR LIBRARIES AND THE PANDEMIC

We interviewed five directors of new or returning 2021 Star Libraries to learn how their libraries were positioned to cope with the pandemic, how they changed their operations to cope with the pandemic, and how their libraries rose to the challenges of the pandemic.



SAN MATEO

Anne-Marie Despain, director of library services for San Mateo County Libraries, CA (five stars, \$30M+), attributed her library system's readiness for the pandemic to an organizational culture "that champions creativity, learning, risk taking, and growth-

mindset thinking." Specifically, she credits "already built out and robust" digital resources that were "easy to enhance... quickly," pioneering in "circulating Wi-Fi hotspots and laptops to the public," pre-pandemic plans to extend curbside service, and "an open communication and continuous feedback model" of staff performance management.

Despain reports that San Mateo County Libraries staff collaborated to expand curbside service to all locations; to create centralized customer care (phone, text, email—all in multiple languages); to provide technology support for distance learning (hotspots, laptops, and Zoom meeting rooms); to reimagine the summer learning STEAM curriculum "so families could do them together from home"; and to assist their county's emergency efforts (food availability, contact tracing, vaccine information, resource assistance). Despain described how "COVID-19 presented our community with an early shared challenge: a shortage of personal protective equipment (PPE) for health care workers.... We put 17 3D printers into action. In a matter of weeks, we worked with medical workers to prototype, design, and organize a team of staff members to print, cut and assemble ear savers and face shields for our county hospital.



SALT LAKE CITY

Debbie Ehrman, acting executive director of Salt Lake City Public Library, UT (five stars, \$10–29.9M), believes that her library's existing digital equity efforts "set us up nicely to keep our community connected to vital resources during the pandemic." The library's

hiring of a digital inclusion coordinator in 2016 enabled it to focus on bridging the digital divide (borrowable Wi-Fi hotspots, laptops), leading to a Digital Navigator initiative, an IMLS grant-funded project that made possible technology outreach efforts that enabled the library to provide low-cost internet access and devices "when people needed us the most."

LJ INDEX REMINDERS

FREQUENTLY ASKED QUESTIONS

For answers to basic questions about the *LJ* Index and its Star Library ratings, visit the Star Library/*LJ* Index FAQ at **bit.ly/StarLibs_FAQ**.

THE OUTLIER CRITERION

Beginning with the 2020 edition of Star Libraries, an outlier criterion was introduced. With the addition of virtual output measures, some libraries are reporting extreme statistical outliers which, if not outright inaccurate, are substantially non-comparable to those reported by other libraries or results of extraordinary circumstances. While the *LJ* Index is designed to enable a public library to become a Star Library by excelling on some of the component statistics rather than all, it is not intended to allow a single outlier value to overcompensate for all of the other statistics. See the 2020 Star Libraries article for a detailed explanation of this new criterion and how it is applied: **bit.ly/StarLibs2020**.

BE YOUR OWN STAR

If your library does not appear on the list of Star Libraries, don't assume that there is nothing in this project for your library. See the 2015 Star Libraries article for several examples of ways you can reanalyze *LJ* Index scores and come up with your library's own claim to distinction: **bit.ly/StarLibsDIY**.

FACTORS AFFECTING WI-FI SESSIONS STATISTICS

If your library is still struggling with collecting and using statistics on Wi-Fi sessions, it may be worthwhile to consider the variety of factors that can affect how high or low your library's Wi-Fi session count is. These factors are discussed in the 2019 Star Libraries article at: **bit.ly/StarLibs2019**.

STATUS OF LIBRARY WEBSITE VISITS

The newest output measure in the PLS is library website visits: a major access point for many library users, even before the pandemic. According to a 2013 Pew Research report, "What People Do at Libraries and Library Websites," a quarter of Americans reported visiting a library website in the past 12 months. Once there they are searching the library catalogue (82 percent), getting basic library information like hours of operation, location of branches, or directions (72 percent); reserving books (62 percent); renewing books (51 percent); using online databases (51 percent); getting information about library programs or events (48 percent); getting research or homework help (44 percent); reading book reviews (30 percent); signing up for library programs (27 percent); downloading ebooks (22 percent); and reserving meeting rooms (6 percent).

Before libraries had websites, these activities would have required a phone call at least, if not a physical visit. In a real sense, library websites serve as virtual branches, provide remote access to e-resources made available by libraries. Needless to say, those numbers will only have grown even before the pandemic.

Across all libraries scored for FY18. four out of five (83.2 percent) reported this newest output measure.

States in which all scored libraries reported library website visits for FY19 are: Arkansas, Maryland, Nebraska, and Virginia.

In 19 states, 90 percent or more of scored public libraries reported website visits for FY19: Texas (99.8 percent), Iowa (99.6 percent), New York (98.7 percent), Mississippi (98.1 percent), Florida (97.4 percent), Montana (97.2 percent), Missouri (97.1 percent), Connecticut (96.4 percent), Colorado (95.8 percent), Michigan (95.5 percent), Kentucky (94.7 percent), Indiana (94.6 percent), Massachusetts (93.9 percent), Nevada (93.8 percent), Idaho (93.6 percent), North Dakota (92.5 percent), North

Carolina (91.1 percent), Wisconsin (90.5 percent), and California (90 percent).

In 10 states, between 25 percent and 50 percent of libraries did not report visits to their websites that year: Wyoming (40 percent), Minnesota (36.9 percent), New Hampshire (33.3 percent), Delaware (33.3 percent), Pennsylvania (32.7 percent), New Jersey (32.2 percent), Maine (31.6 percent), Illinois (31 percent), South Carolina (31 percent), and Kansas (30 percent).

In four states. a majority of scored libraries did not report library website visits for 2019: Alaska (63.6 percent), Tennessee (64.7 percent), and South Dakota (65.6 percent).

Only one state had no scored libraries reporting library website visits: Ohio.

Given an additional year to change their state survey instruments and the centrality of websites to providing safe library service in the early days of the COVID pandemic, we trust that reporting of this measure for 2020 will be higher across the board.

Ehrman described how Salt Lake City Public Library's annual in-person celebrations of cultural events such as Día de los Muertos, Diwali, and Pride went virtual. Through the library's existing Holds to Go curbside service, patrons could receive newly created kits so they could celebrate at home. This idea was so successful it was expanded beyond celebrations to provide "unique at-home experiences for all ages" (a mystery box for teens, maker projects, custom book bags for parents, expanded literacy kits, and memory kits for caregivers).

Ehrman shared how the library's robust gardening programs were adapted during the pandemic. "Within days of the citywide closure, our gardeners created an online order system for the Seed Library, and later mailed out over 800 envelopes of seeds.... Our intrepid gardeners continued to tend our 16 community garden beds themselves, growing hundreds of pounds of fresh produce to donate weekly to an emergency women's shelter."



WASHINGTON COUNTY

Lisa Tattersall, manager of Washington County Cooperative Library Services in Hillsboro, OR (four stars, \$5-9.9M), attributed her library system's ability to respond quickly to the pandemic to its "forward-thinking early adoption of technolo-

gies and the skills of our staff to implement them." Within days of the countywide shutdown, library staff were able to shift to a 100 percent remote work environment. Critical services to 16 locations continued largely uninterrupted, apart from the transfer of physical books between branches. Staff immediately turned their attention to an already robust digital collection.

Pandemic-motivated changes that Tattersall believes enabled Washington County Cooperative Library Services to adapt quickly included curating online distance learning resources for preK-12 students and their families, and online job development and search resources for victims of dramatic layoffs. The library also prioritized engagement with patrons via digital channels and newsletters, and eliminated overdue fines.

Tattersall reports that, "in March 2020, when it was clear in-person events would not be possible, we quickly redesigned our Summer Reading program. Instead of kids coming to the library, we took the library to underserved kids whose families went to free lunch sites. We put over 10,000 free books into kids' hands. It was so successful and wellreceived that we reprised it again this summer. We also partnered with homeless shelters and migrant camps to distribute free books for adults and kids in these vulnerable situations."

EAST BATON ROUGE



Spencer Watts, library director for East Baton Rouge Parish Library, LA (three stars, \$30M+), identified several pre-existing efforts that prepared his library to face pandemic challenges: a weekly Facebookbased Monday Night Bedtime Stories se-

ries, the library's YouTube channel, bookmobile outreach service, a school-public library partnership, food bank and

gardening programs, drive-through windows, a no-fines policy for children and seniors, regular e-messaging to patrons, and "a robust collection of more than 200,000 ebooks, audiobooks, and streaming media platforms."

Watts credits East Baton Rouge Parish's effective adaptation to the pandemic to expanded school-public library collaboration (something he characterized as "COVID lemonade"—as the library had been trying to arrange that for years) as well as a wide variety of virtual programs, including story times, book talks, author/expert presentations, theatrical and musical events, job-seeking workshops, and more.

The library also partnered with school food outreach programs, doubled and tripled the size of its deposit collections, and made library meeting rooms available as COVID screening and vaccine sites and space for rental assistance programs. Google ads seen by book shoppers increased annual traffic to the library's website and catalogue by 83 percent. The library worked with local magazines and media outlets to create local content and "deliver it virtually in front of their paywalls." Examples included "the prestigious Business Forum series, 225 magazine's Positive Minute, *inRegister*'s book club, and *BR Parents* magazine's Kids Scoop News."

Watts reports that East Baton Rouge Parish "converted our 3rd Annual Mid City Micro-Con in August 2020 which connects a community of comics fans, graphic artists, and creators who are often underrepresented and unseen—to an entire day of virtual programming. This was overwhelmingly appreciated by creators and fans alike they really celebrated the opportunity to connect in spite of COVID restrictions and promoted it and the library heavily via social media before and after the fact. The archives are still being viewed and we've added to them with this year's 'in-person' session recordings."



PARAMUS

Leonard LoPinto, director of Paramus Public Library, NJ (three stars, \$1–4.9M), credits his library's preparedness to deal with a pandemic to existing partnerships and collaborations with local schools, local government, and other libraries and community organizations.

"In the early days of the pandemic, we learned to use Zoom for staff meetings and ESL classes, we set up a Google number so staff could call our patrons just to offer a friendly voice of support, we manned virtual reference desks from our backyards and answered questions about life, the pandemic, and bread making as best we could. We made You-Tube videos, we told stories, and we watched our social media engagement climb through the roof," said LoPinto. "We emailed every person that had attended a program within the last year just to let them know that the library was still alive and that we were there to help them in any way we could. Did everything we tried work? No, but we learned from our mistakes and then tried something different."

The staff learned from its successes, too. "The ESL classes stand out as a unique experience that has made us reevaluate the way we do business. Before the pandemic, we never considered offering virtual classes. Holding the classes virtually has allowed us to reach more people and rethink the model. When we held classes in our meeting room, small group work would often be difficult because everyone was attempting to talk louder than the group next to them. But with Zoom, we can break out students into small groups and they can really focus on what their partner is saying. It's also much easier for the teacher to bounce between groups and address individual needs.... Eventually we'll have ESL classes back in the library, but we'll probably always keep part of our program online."

THE STAR LIBRARIES 2021 We are pleased to announce the results of the 14th edition of the

LJ Index of Public Library Service. The *LJ* Index rates U.S. public libraries based on selected per capita output measures. The 2021 Index derives from data recently released by the Institute of Museum and Library Services (IMLS) for FY19. This year, 5,846 U.S. public libraries qualified to be rated in the Index. In this edition, there are 261 Star Libraries, each receiving three-Star, four-Star, or five-Star designations.

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							PER CAPITA				
			LEGAL SERVICE AREA	PHYSICAL	E-MATERIAL	LIBRARY	PROGRAM	PUBLIC Computer	WI-FI	ELECTRONIC	
	LIBRARY	STATE				VISITS	ATTENDANCE	USERS	SESSIONS	RETRIEVALS	SCORE
+	Cuyahoga County Public Library	OH	616,527	19.19	4.39	8.09	0.53	1.99	2.41	4.47	1932
*****	PL of Cincinnati and Hamilton County	OH	802,374	21.05	5.24	6.97	0.56	1.48	2.38	5.19	1873
×	San Mateo County Libraries	CA	285,263	10.78	2.21	7.53	1.33	0.96	14.21	0.83	1813
\star	Cleveland Public Library	OH	398,453	11.84	3.10	5.97	0.82	1.71	1.87	3.74	1560
\star	Santa Clara County Library	CA	444,567	19.89	2.60	7.53	0.54	0.94	4.60	3.31	1520
<u> </u>	Arapahoe Library District	CO	264,545	15.29	4.69	6.60	0.62	0.99	0.68	1.80	1434
<u> </u>	San Francisco Public Library	CA	883,869	8.95	4.32	6.70	0.57	0.94	5.34	2.10	1364
<u> </u>	Columbus Metropolitan Library	OH	850,548	15.11	2.68	6.50	0.29	1.69	0.57	3.02	1328
<u> </u>	King County Library System	WA	1,504,540	9.67	4.46	6.44	0.41	1.33	3.33	0.73	1309
×	Saint Louis County Library	MO	859,148	14.13	2.01	5.94	0.89	1.14	0.85	0.88	1291
	East Baton Rouge Parish Library	LA	440,059	4.96	2.09	5.81	0.95	1.19	2.79	4.13	1283
\star	Carnegie Library of Pittsburgh	PA	399,948	12.04	1.57	6.81	0.55	1.14	1.06	5.89	1280
\star	Seattle Public Library	WA	747,300	10.39	4.95	6.59	0.37	0.98	2.40	1.76	1276
\star	Denver Public Library	CO	717,796	9.98	3.09	5.59	0.67	1.12	0.94	0.91	1162
	Multnomah County Library	OR	813,300	18.30	4.26	4.44	0.35	0.86	2.14	0.07	1149

EXPENDITURE RANGE \$30,000,000+

EXPENDITURE RANGE \$10M-29.9M

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			LEGAL Service Area		E-MATERIAL	LIBRARY	PROGRAM	PUBLIC Computer	WI-FI	ELECTRONIC	
	LIBRARY	STATE	POPULATION			VISITS	ATTENDANCE	USERS	SESSIONS	RETRIEVALS	SCORE
	Worthington Public Library	OH	59,689	47.18	7.02	23.36	0.92	2.01	4.14	5.64	2890
	Naperville Public Library	IL	141,853	24.63	2.91	10.96	0.80	2.28	3.83	17.82	2285
	Ann Arbor District Library	MI	163,590	38.87	3.35	10.81	1.03	0.78	21.42	0.47	2188
*	Gail Borden Public Library District	IL	144,597	9.45	1.79	5.26	0.62	0.78	16.28	11.63	1596
*	Howard County Library System	MD	317,233	19.72	4.04	6.19	0.99	1.90	0.91	3.13	1471
*	Cambridge Public Library	MA	110,402	13.49	1.76	8.81	0.66	1.51	4.15	5.93	1379
*	Salt Lake City Public Library System	UT	200,591	14.60	2.72	7.24	0.72	1.50	6.45	0.82	1279
\star	Santa Monica Public Library	CA	93,593	12.64	1.64	12.09	0.70	1.71	0.94	1.16	1262
	Kenton County Public Library	KY	165,410	9.43	2.86	4.92	1.14	1.23	0.38	6.16	1233
	Schaumburg Township District Library	IL	126,849	19.67	0.92	7.71	0.73	1.08	3.00	3.86	1229
	Berkeley Public Library	CA	123,328	15.54	3.96	8.78	0.58	1.29	0.85	0.54	1190
	Harford County Public Library	MD	251,032	11.18	2.30	6.15	1.41	0.93	1.11	1.81	1165
	Eugene Public Library	OR	169,697	13.83	2.10	6.50	0.39	0.86	10.14	1.79	1144
_	Henrico County Public Library	VA	321,233	9.92	2.85	6.40	0.37	1.16	9.08	1.88	1140
*	Kansas City Public Library	MO	218,765	5.67	3.14	7.56	0.57	2.68	0.67	0.10	1139
* * *	Somerset County Library	NJ	188,378	15.09	2.15	5.98	0.77	1.07	1.80	1.78	1063
	Carroll County Public Library	MD	167,656	19.91	1.22	5.51	1.01	0.90	0.56	0.63	1033
\mathbf{X}	Charleston County Public Library Sys.	SC	350,209	5.43	1.98	4.26	0.67	1.76	0.95	5.12	1021
	Loudoun County Public Library	VA	385,327	11.80	2.54	5.40	0.96	0.69	0.85	2.55	1014
	Madison Public Library	WI	275,445	10.73	1.68	6.40	0.43	0.83	9.48	0.42	1007
	Kent District Library	MI	395,660	17.15	2.33	6.83	0.44	0.95	2.14	0.86	1000
	Greene County Public Library	OH	161,573	16.02	3.10	5.11	0.62	0.61	1.12	1.43	956
	Douglas County Libraries	CO	342,847	15.96	3.76	4.94	0.52	0.34	2.49	1.33	947
	Springfield-Greene County Library Dist.	MO	275,174	10.01	1.17	6.79	0.47	0.90	2.67	3.70	944
*	Lake County Public Library	IN	242,837	9.37	2.74	4.91	0.35	0.68	6.95	1.59	920
×	Stark County District Library	OH	240,131	13.62	2.07	4.73	0.70	0.73	1.82	1.32	900
\star	Central Arkansas Library System	AR	337,104	5.62	2.57	5.52	0.81	0.72	2.79	1.39	897
	Ramsey County Library	MN	242,515	12.27	1.65	5.83	0.50	0.98	2.56	1.16	893
	Richland County Public Library	SC	384,504	7.85	3.49	3.98	0.15	1.45	2.75	2.54	890
	Marin County Free Library	CA	143,752	9.67	1.64	7.73	0.36	1.18	2.05	0.70	883

EX	(PENDITURE RANGE \$5M-9)	.9M					PER CAPITA				
			LEGAL					PUBLIC			
	LIBRARY	STATE	SERVICE AREA POPULATION			LIBRARY VISITS	PROGRAM ATTENDANCE	COMPUTER USERS	WI-FI SESSIONS	ELECTRONIC RETRIEVALS	SCORE
	LIBRART Princeton Public Library	NJ	28,572	15.13	5.71	26.26	2.59	2.39	22.10	3.63	
	Washington-Centerville Public Library	OH	56,628	24.59	5.95	11.37	1.34	0.70	55.94	17.56	2711
	Upper Arlington Public Library	OH	34,150	52.91	5.95	16.79	1.34	1.63	7.60	8.17	2571
\star	Wilmette Public Library District	IL		27.18	7.08	12.20	1.23	0.88	40.15	1.58	2385
¥	Elmhurst Public Library	IL	27,087	24.57	1.90	13.78	1.23	5.70	5.90	8.04	2312
¥	Cleveland Heights–University Heights PL		44,121 57,867	32.30	3.52	12.35	0.97	3.89	5.88	0.87	2133
¥	-	OH OH		30.26	2.33	9.99	1.37				1942
÷	Porter Public Library	-	32,680					1.08	29.15	6.20	1921
^	Oak Park Public Library	IL IL	51,878	28.03 25.48	3.47	13.10 8.49	0.63	1.95	11.85	8.17	1746
	Ela Area Public Library District		34,462		1.69			3.10	11.49	3.08	1643
	Northbrook Public Library	IL	33,170	27.43	2.53	11.01	1.50	0.93	4.96	8.17	1584
	Pueblo City-County Library District	C0	167,117	11.11	1.70	7.29	1.69	2.18	12.31	1.28	1437
	Palo Alto City Library	CA	69,397	19.50	1.69	14.55	0.73	1.79	5.09	5.11	1428
	Port Washington Public Library	NY	31,071	8.29	1.74	13.64	1.63	1.54	5.62	1.55	1398
\star	Burlingame Public Library	CA	38,163	17.32	1.54	9.25	1.26	1.00	15.64	0.28	1372
	Cedar Mill Community Library	OR	80,954	27.12	2.82	8.69	1.07	0.36	9.01	0.83	1356
* * *	Hewlett-Woodmere Public Library	NY	20,356	14.22	2.09	14.98	1.06	1.43	1.55	2.61	1346
$\widehat{+}$	Comsewogue Public Library	NY	23,752	19.24	3.93	7.33	1.27	0.74	1.01	5.61	1290
	Washington Cty. Cooperative Lib. Svcs.	OR	14,269	20.41	3.70	13.48	0.24	1.47	0.70	0.85	1278
	Barrington Public Library District	IL	44,157	14.68	5.27	7.20	0.87	1.02	5.43	1.37	1276
	Iowa City Public Library	IA	82,791	13.16	2.96	8.37	0.74	0.83	13.84	3.56	1239
	Champaign Public Library	IL	81,055	23.00	1.58	10.04	0.92	1.19	1.26	2.21	
	Vernon Area Public Library District	IL	41,055	18.54	2.50	7.54	1.16	0.69	4.80	5.57	
	Monroe County Public Library	IN	137,974	14.67	2.36	6.05	0.36	1.06	20.51	2.54	1186
	Great Neck Library	NY	44,580	6.64	3.23	8.30	1.21	1.04	6.82	3.23	1185
\star	Boulder Public Library	CO	106,456	14.99	2.44	9.40	0.97	1.08	3.49	2.75	1182
¥	Williamsburg Regional Library	VA	89,044	10.08	2.74	6.16	1.42	1.21	2.93	5.62	1172
	Carmel Clay Public Library	IN	83,293	23.20	3.17	7.29	0.87	0.40	3.78	1.08	1164
\star	Glenview Public Library	IL	44,692	19.08	1.46	10.18	0.87	1.00	2.23	4.32	1162
	Newport Beach Public Library	CA	87,180	13.92	1.86	10.74	0.83	0.92	2.66	8.93	
	Des Plaines Public Library	IL	58,364	16.69	1.72	7.15	1.00	1.42	2.89	4.73	
	Sachem Public Library	NY	83,196	8.48	1.49	7.98	1.81	1.21	1.55	0.98	1151
	Northport Public Library	NY	36,113	7.41	2.19	11.14	0.88	1.78	2.33	1.62	1146
	Mount Prospect Public Library	IL	54,167	16.35	1.13	8.34	0.76	1.79	3.41	3.69	1131

EXPENDITURE RANGE \$1M-4.9M

							PER CAPITA				
	LIBRARY	STATE	LEGAL SERVICE AREA POPULATION		E-MATERIAL CIRCULATION	LIBRARY VISITS	PROGRAM	PUBLIC Computer Users	WI-FI SESSIONS	ELECTRONIC Retrievals	SCORE
	Grandview Heights Public Library	ОН	7,392	77.59	9.72	60.17	5.88	3.95	16.26	9.52	4713
	West Tisbury Free Public Library	MA	2,896	34.46	3.91	53.60	9.03	8.08	61.81	1.91	4423
	Brumback Library	OH	23,964	48.80	12.83	20.02	12.60	3.37	4.47	0.03	4321
\star	Hudson Library and Historical Society	OH	22,262	53.56	8.51	44.81	2.65	6.09	5.54	1.32	3713
*	Port Jefferson Free Library	NY	7,570	41.85	4.80	21.40	8.96	1.55	5.01	2.84	2953
*	San Miguel Library District # 1 (Telluride)	CO	6,530	27.85	4.69	34.68	4.50	4.37	18.87	4.93	2887
*	Center Moriches Free Public Library	NY	7,546	18.52	4.93	33.93	8.54	1.68	3.49	1.93	2805
\star	North Kansas City Public Library	MO	4,208	25.79	7.10	30.91	2.99	4.37	3.10	5.07	2736
	Cutchogue New Suffolk Free Library	NY	3,684	32.78	3.88	43.80	4.20	1.81	9.59	8.20	2724
	East Cleveland Public Library	OH	20,869	4.78	0.16	22.30	7.72	8.63	4.31	0.21	2583
	Westhampton Free Library	NY	5,571	33.72	6.30	19.02	5.85	1.60	3.25	2.74	2567
	Wright Memorial Public Library	ОН	9,192	39.74	7.54	16.33	4.13	1.64	4.67	2.65	2541
	Darien Library	CT	21,753	25.61	3.00	16.36	2.62	8.06	7.41	0.21	2441
\star	Smoky Valley Library District	NV	1,783	21.37	3.40	20.96	6.35	1.31	2.73	5.87	2188
$\hat{\star}$	Twinsburg Public Library	OH	24,453	50.86	5.29	12.29	1.48	1.81	3.10	0.68	2148
$\hat{\star}$	Fayetteville Free Library	NY	10,347	21.11	3.34	16.14	2.30	5.75	7.76	0.70	2122
÷	Mary Riley Styles Public Library	VA	14,123	29.54	6.69	22.66	2.16	0.86	2.32	1.07	2117
×	Jericho Public Library	NY	17,348	16.55	2.72	18.78	1.69	6.82	6.01	3.18	2093
	Orrville Public Library	OH	10,862	46.66	5.54	12.16	1.44	1.68	4.66	0.26	2092
	Homewood Public Library	AL	25,476	20.74	5.97	17.09	3.33	1.64	2.46	5.57	2031
	Lakewood Public Library	OH	51,983	28.03	1.62	17.25	1.84	5.53	3.24	0.64	2000
_	Rocky River Public Library	OH	20,582	39.69	4.23	15.68	1.35	1.97	5.89	1.58	1970
_	West Bloomfield Township Public Library		71,755	38.53	1.84	14.43	1.03	4.54	1.96	0.99	1926
	Margate City Public Library	NJ	6,354	14.39	3.25	22.59	1.27	3.79	13.78	1.45	1856
\star	Harrison Memorial Library	CA	3,987	26.20	4.05	22.22	1.16	1.91	3.95	2.49	1838
\star	Manlius Library	NY	11,198	19.29	4.09	17.95	3.26	1.52	4.38	1.29	1837
\star	Park City Library	UT	8,504	10.28	3.26	21.57	3.34	1.73	5.15	0.47	1728
_	Paramus Public Library	NJ	26,342	18.53	0.68	21.87	1.85	4.32	0.74	0.00	1716
	Sewickley Public Library	PA	13,934	19.34	2.80	16.57	2.77	2.04	1.45	3.12	1687
	Bronxville Public Library	NY	6,323	18.45	1.04	22.51	3.15	2.02	2.13	0.18	1669

EXPENDITURE RANGE \$400K-999.9K

							PER CAPITA				
	LIBRARY	STATE	LEGAL SERVICE AREA POPULATION		E-MATERIAL	LIBRARY VISITS	PROGRAM	PUBLIC Computer USERS	WI-FI SESSIONS	ELECTRONIC RETRIEVALS	SCORE
	Leslie County Public Library	KY	10.309	27.02	17.76	7.78	1.70	16.64	41.34	20.13	5273
	Camden Public Library	ME	4,783	40.72	7.60	47.89	5.78	5.80	25.15	4.09	4427
	Wellfleet Public Library	MA	2.749	27.50	5.30	45.48	10.64	11.92	3.65	4.84	4299
\star	Quoque Library	NY	1,080	15.43	10.56	30.05	3.30	11.54	8.93	0.34	3551
\star	Red Hook Public Library	NY	1,961	44.15	3.98	44.14	6.12	3.14	7.82	0.82	3395
\star	Haines Borough Public Library	AK	2,480	23.00	1.79	33.55	4.82	6.02	23.30	0.77	3186
\star	Southwest Harbor Public Library	ME	1,792	29.79	2.04	38.57	6.53	5.95	5.39	32.81	3064
\star	Osterville Village Library	MA	2,979	30.71	3.48	26.39	7.87	3.96	1.78	2.49	2889
	Truro Public Library	MA	2,007	27.94	4.65	41.12	5.67	1.92	3.01	3.17	2808
	Provincetown Public Library	MA	2,968	4.83	1.77	60.30	1.83	2.96	22.88	0.57	2685
	Homer Public Library	AK	5,443	26.92	3.62	23.30	1.43	8.95	4.46	1.04	2474
	Joyce K. Carver Memorial Soldotna PL	AK	4,327	30.07	4.32	26.11	2.44	3.58	5.32	1.12	2382
	Shelter Island Public Library Society	NY	2,392	12.82	4.70	38.06	4.86	2.96	0.51	1.54	2382
*	Julia L. Butterfield Memorial Library	NY	2,641	15.85	3.43	34.59	3.12	3.35	9.23	1.05	2366
	Grand County Public Library	UT	9,764	16.63	1.70	14.63	1.40	7.45	17.53	0.16	2265
★ ★ ★	Blair Public Library & Technology Cente	er NE	7,815	20.79	2.39	13.94	3.47	2.94	15.99	2.51	2250
\mathbf{T}	Snow Library	MA	5,846	20.54	3.31	22.33	2.39	2.67	12.83	4.21	2217
×	Harbor-Topky Memorial Library	OH	3,841	33.83	4.03	14.53	4.05	1.89	2.01	0.27	2195
	Monona Public Library	WI	9,780	22.75	2.58	23.71	1.19	0.84	19.51	0.49	2144
	New Carlisle & Olive Township PL	IN	4,704	25.25	1.79	16.32	1.59	3.92	15.13	0.58	2140
	Henderson Memorial PL Association	OH	5,252	33.83	3.44	15.27	3.28	2.11	3.59	0.32	2129
	Dennis Public Library	MA	2,801	22.91	3.40	31.95	1.94	2.95	2.68	2.03	2072
	Oak Bluffs Public Library	MA	4,677	16.94	2.57	14.71	3.61	2.22	12.05	2.02	2044
	Edgartown Free Public Library	MA	4,306	14.13	2.66	22.56	3.20	2.48	9.75	0.46	2027
*	Hewitt Public Library	ТХ	22,993	17.08	7.10	19.08	2.39	2.24	0.00	0.10	1997
*	Dorcas Carey Public Library	OH	5,364	21.89	0.69	26.24	5.45	1.39	1.05	0.06	1967
★	Peninsula Library & Historical Society	OH	2,572	29.58	4.65	6.91	1.73	4.29	1.92	0.12	1947
	Orcas Island Library District	WA	5,632	17.48	3.11	21.08	1.28	4.90	5.67	0.71	1931
_	Sturgis Library	MA	2,904	16.78	2.37	19.74	2.74	5.50	0.00	68.50	1902
	Seward Community Library and Museum		2,584	13.15	2.35	28.96	2.61	4.27	0.00	0.77	1844
	Garden Home Community Library	OR	5,539	30.93	4.32	15.14	1.55	1.64	1.32	0.82	1838

EXPENDITURE RANGE \$200K-399.9K

							PER CAPITA				
			LEGAL Service Area		E-MATERIAL	LIBRARY	PROGRAM	PUBLIC Computer	WI-FI	ELECTRONIC	
	LIBRARY	STATE	POPULATION			VISITS	ATTENDANCE	USERS	SESSIONS	RETRIEVALS	SCORE
	Haslet Public Library	TX	1,855	48.94	5.72	28.59	16.10	2.36	1.50	0.16	4220
	Grand Marais Public Library	MN	1,410	38.22	8.94	46.84	2.80	4.40	7.07	0.63	3430
<u> </u>	Delta Community Library	AK	1,177	55.17	4.44	36.16	2.77	3.19	21.24	3.74	3193
×	Cimarron City Library	KS	2,211	13.38	2.43	52.01	6.86	1.72	10.10	0.00	2875
*	Central City Public Library	NE	2,875	25.09	1.46	24.72	5.50	6.36	2.51	0.01	2595
*	Ely Public Library	MN	3,410	18.84	2.43	20.90	0.95	8.59	8.65	0.14	2229
*	Beresford Public Library	SD	2,320	21.58	2.83	17.98	2.16	5.82	4.91	1.19	2103
\star	La Veta Regional Library District	CO	1,343	25.82	0.39	30.83	2.75	2.92	6.01	2.70	2097
	Skagway Public Library	AK	1,088	11.83	1.18	29.34	1.18	5.07	3.76	0.94	1872
	Bandon Public Library	OR	7,053	16.52	1.06	23.89	0.87	5.77	4.54	1.15	1860
	Fairport Harbor Public Library	OH	3,115	19.98	3.49	14.94	2.79	2.12	9.45	0.31	1855
	Carrollton Public Library	MO	3,784	16.19	1.96	11.07	4.81	2.88	2.27	0.10	1809
	John A Stahl Library	NE	3,315	20.34	2.43	19.08	1.42	3.33	2.55	0.21	1755
1	Red Feather Mountain Library District	CO	1,811	17.98	1.69	12.21	2.11	3.23	10.39	0.09	1657
★ ★	Green Tree Public Library	PA	4,432	14.30	1.61	24.62	1.30	2.99	1.29	0.82	1654
\star	Hesston Public Library	KS	3,734	22.06	3.53	10.81	1.49	2.83	0.27	0.00	1632
$\mathbf{\star}$	Two Harbors Public Library	MN	3,517	14.92	4.27	12.21	1.01	3.76	0.59	0.50	1626
\mathbf{X}	Alpine County Library/Archives	CA	1,162	14.70	0.65	21.89	2.63	1.32	7.49	0.56	1596
	Belleville Public Library	WI	3,568	18.46	4.49	9.87	1.76	1.07	6.56	0.56	1562
	Hamilton County Public Library	KS	2,607	4.87	0.89	11.09	3.64	3.63	5.41	0.00	1502
	Jefferson County Library - Boulder	MT	5,713	7.67	0.93	19.13	1.89	3.50	0.50	0.12	1473
	Caestecker Public Library	WI	4,076	11.46	1.61	17.95	1.50	2.51	2.34	0.03	1455
	Norwich Public	VT	3,335	13.03	2.40	14.44	1.96	1.01	8.76	1.72	1450
	Guthrie Public Library	OK	11,437	7.27	3.11	7.40	2.58	3.30	1.05	0.00	1442
×	McCook Public Library	NE	7,551	11.30	0.85	11.95	3.11	2.47	0.66	0.00	1423
★ ★	Gatesville Public Library	ΤX	4,224	12.53	2.25	13.64	1.72	2.01	2.39	0.63	1410
\star	Clifton Springs Library	NY	2,127	18.24	1.26	14.10	2.07	0.90	1.63	0.51	1380
	Cambridge Community Library	WI	2,699	19.64	1.46	10.08	0.88	1.25	16.64	0.31	1379
	Soda Springs Public	ID	3,032	13.45	0.28	9.56	3.11	2.57	0.91	0.16	1379
	North Baltimore Public Library	ОН	4,283	23.18	1.14	11.50	1.13	1.69	2.07	0.33	1369
	Cotuit Library	MA	3,072	8.99	2.92	14.85	2.51	0.36	2.18	0.16	1366

EXPENDITURE RANGE \$100K-199.9K

							PER CAPITA				
	LIBRARY	STATE	LEGAL SERVICE AREA POPULATION		E-MATERIAL CIRCULATION	LIBRARY VISITS	PROGRAM Attendance	PUBLIC Computer USERS	WI-FI SESSIONS	ELECTRONIC Retrievals	SCORE
	Flomaton Public Library	AL	1,389	114.67	0.84	38.96	1.13	30.47	13.13	0.05	5452
	Smith Memorial Library	NY	1,125	23.78	5.57	59.75	1.66	13.28	3.11	0.37	3556
	Madison Valley Public Library	MT	1,177	33.15	5.11	40.00	6.89	4.42	5.95	1.57	3381
*	The Southworth Library Association	NY	1,889	48.75	4.33	22.27	5.87	2.02	13.91	0.32	3247
*	Powers Library Association	NY	1,282	17.84	1.61	34.40	1.97	17.44	12.48	0.08	3123
*	Claud H. Gilmer Memorial Library	ТΧ	1,928	13.59	1.83	18.67	5.66	14.29	12.45	0.33	2943
★	Hartington Public Library	NE	1,476	32.77	2.57	29.40	2.41	13.90	1.63	0.00	2837
\star	Apalachin Library Association	NY	1,131	26.13	3.76	16.23	3.77	0.62	19.04	0.68	2578
	Atkinson Public Library	NE	1,238	23.26	2.42	24.71	5.51	5.62	6.05	0.13	2557
	Tivoli Free Library	NY	1,118	13.85	1.72	17.07	5.12	6.34	10.25	0.59	2320
	Williamsport-Washington Township PL	IN	2,298	7.52	1.01	22.45	4.49	6.90	13.00	0.00	2312
	Craftsbury Public	VT	1,225	15.30	0.06	15.64	3.00	6.38	12.51	0.02	2013
	Freeman Public Library	SD	1,292	16.16	4.03	15.73	1.51	5.79	4.84	0.02	2000
_	Port Orford Public Library	OR	2,491	19.80	1.08	17.66	3.11	3.30	9.19	0.00	1957
<u> </u>	Centerville Community Library	SD	1,392	20.51	1.23	30.48	3.02	1.94	1.64	0.07	1890
* * *	Singletary Memorial Library	ТΧ	3,681	2.68	0.42	19.60	1.50	9.89	9.89	0.05	1877
$\mathbf{\dot{\star}}$	Greenville Public Library	NY	3,739	15.82	1.40	16.03	3.52	3.55	7.17	0.34	1875
×	Rogersville Public Library	AL	1,230	25.38	2.93	15.54	2.04	2.88	3.17	5.11	1871
	Macsherry Library	NY	1,078	12.91	2.42	16.60	3.79	2.44	5.48	0.13	1848
	Springfield Memorial Library	NE	1,612	16.06	1.78	17.30	3.04	2.89	6.80	0.00	1846
	Castleton Public Library	NY	1,473	19.32	3.82	10.57	3.48	0.80	2.30	0.24	1748
	Mountain View Public Library	MO	2,719	23.85	1.78	24.88	0.49	3.63	1.36	0.00	1730
	Dolores County School/PL (Dove Creek)	CO	2,054	7.70	0.20	11.39	2.74	7.10	9.44	1.60	1724
_	Britton Public Library	SD	1,324	14.67	4.24	10.51	2.20	1.19	5.35	0.22	1717
*	Kingman Carnegie Library	KS	2,906	19.00	0.90	10.70	2.82	5.96	3.54	0.00	1709
★ ★	Rossville Community Library	KS	1,896	13.21	0.18	24.02	2.94	1.54	6.99	0.54	1684
- ×	Stamford Village Library	NY	1,119	14.07	0.68	13.64	3.00	1.35	11.09	0.02	1682
	Overbrook Public Library	KS	1,022	17.93	0.58	12.01	1.19	2.87	11.66	0.58	1000
	Summerdale-Marjorie Younce Snook PL		1,379	14.11	1.33	12.57	2.28	7.20	0.87	0.04	
	Ashland Public Library	NE	2,588	11.38	1.89	16.88	2.63	2.20	5.02	0.12	1628
	Altamont Free Library	NY	1,720	15.55	3.09	6.88	2.28	3.85	2.58	0.24	1598

EXPENDITURE RANGE \$50K-99.9K

							PER CAPITA				
	LIBRARY	STATE	LEGAL SERVICE AREA POPULATION		E-MATERIAL CIRCULATION	LIBRARY VISITS	PROGRAM Attendance	PUBLIC Computer Users	WI-FI SESSIONS	ELECTRONIC Retrievals	SCORE
	Plainview Public Library	NE	1,195	16.70	0.78	10.47	5.40	3.62	0.29	0.00	2306
	Marion City Library	KS	1,787	17.08	1.33	23.49	2.42	3.70	2.89	0.00	2302
	Philmont Public Library	NY	1,379	19.78	1.78	16.85	2.18	4.35	4.79	0.81	2247
*	Saint Paul Public Library	NE	2,349	16.34	1.88	17.97	0.54	4.31	1.32	0.11	1918
*	Creighton Public Library	NE	1,094	21.39	0.75	7.30	2.41	3.79	1.68	0.00	1901
*	Elbridge Free Library	NY	1,058	14.95	2.67	14.18	2.49	2.06	0.52	0.59	1882
★	Oakland Public Library	NE	1,176	17.62	1.61	9.99	2.01	3.19	3.27	0.00	1818
★	Boyden Public Library	IA	1,020	11.45	0.92	18.51	1.78	2.45	8.16	1.10	1797
	Griswold Public Library	IA	1,354	6.71	1.74	13.83	2.98	2.56	7.15	0.47	1766
	Baudette Public Library	MN	1,004	7.86	3.06	16.21	1.80	2.75	0.00	0.06	1740
	Marathon Public Library	ΤX	1,138	4.41	0.00	8.53	3.41	4.86	0.00	0.00	1711
	Jay Johnson Public Library	KS	1,021	12.02	0.87	14.17	2.06	2.68	0.37	0.46	1700
	Lincoln Carnegie Library	KS	1,202	15.81	3.28	10.42	1.96	1.20	1.29	0.05	1659
\star	Readlyn Community Library	IA	1,105	6.78	0.79	15.57	1.30	3.89	2.79	0.04	1620
\star	Electra Public Library	ΤX	2,706	12.27	7.10	12.27	0.33	1.47	0.00	0.01	1615
	Springlake-Earth Community Library	ΤX	1,617	15.45	5.06	16.73	0.56	0.01	0.00	0.02	1596
★ ★	Choteau/Teton Public Library	MT	2,828	7.16	2.02	10.79	1.00	4.40	5.13	0.00	1578
×	Allison Public Library	IA	1,949	9.47	0.80	10.74	1.47	3.49	1.79	0.00	1525
	Richfield Springs Public Library	NY	1,264	9.46	0.61	9.72	2.84	1.72	0.78	0.61	1512
	Parker Public Library	SD	1,026	8.05	1.33	8.85	1.50	3.56	3.08	0.00	1482
	Parkston Public Library	SD	1,499	9.86	1.71	8.86	0.80	3.81	3.86	0.00	1474
	North Bend Public Library	NE	1,275	9.59	1.85	9.16	1.05	3.10	1.10	4.23	1472
	Lamont Memorial Free Library	NY	1,053	8.82	0.96	10.81	1.72	2.39	4.51	0.11	1461
<u> </u>	Ravenna Public Library	NE	1,369	4.47	1.16	11.80	1.85	2.94	2.78	0.00	1457
×	Dighton/Lane County Library	KS	1,560	9.69	0.82	13.48	2.04	0.53	10.91	0.00	1444
★ ★	Wymore Public Library	NE	1,342	10.31	0.27	9.33	1.31	3.42	0.95	0.00	1438
-×_	Greeley County Public Library	KS	1,227	12.72	0.41	6.65	1.15	2.79	17.36	0.00	1427
	Parsons Public Library	TN	2,310	12.83	1.78	8.76	0.96	2.39	2.38	0.36	1425
	Sterling Free Public Library	KS	2,210	14.40	1.44	7.12	0.98	2.37	0.87	0.00	1387
	Eleanor Daggett Memorial Library	NM	1,022	9.10	0.82	8.27	1.65	2.28	3.23	0.00	1355

EXPENDITURE RANGE \$10K-49.9K

							PER CAPITA				
	LIBRARY	STATE	LEGAL SERVICE AREA POPULATION		E-MATERIAL	LIBRARY VISITS	PROGRAM ATTENDANCE	PUBLIC Computer Users	WI-FI SESSIONS	ELECTRONIC Retrievals	SCORE
	Pleasant Mount Public Library	PA	1.357	6.55	0.03	6.67	1.57	2.39	0.79	6.09	
	Lone Oak Area Public Library	TX	1,537	15.24	3.46	7.73	1.57	2.39	0.79	0.92	2125 2055
	Lanark Public Library		1,530	13.68	1.10	13.75	0.49	2.40	2.67	0.92	
\star	Elk Horn Public Library	IA	1,437	10.99	2.49	6.87	3.32	0.62	1.16	0.00	1865
¥	Dexter Public Library	IA	1,075	8.43	0.00	7.56	2.38	2.00	0.21	0.01	1838
÷	Foard County Library	TX	1,247	13.32	0.00	7.88	0.09	3.63	0.21	0.01	1668
÷	Platte Public Library	SD	1,200	13.32	2.03	4.95	1.12	1.55	1.55	0.01	1650
÷	Town Creek Public Library	AL	1,260	13.04	0.00	9.86	0.37	1.55	1.55	0.00	1545
	Lemmon Public Library	SD	1,051	9.02	3.13	7.28	0.37	1.44	1.44	0.00	1538 1479
	Mounds Public Library	OK	1,191	10.99	0.00	6.00	0.61	2.78	0.94	0.12	
	Endeavor Public Library	WI	1,243	6.86	0.00	6.62	1.65	1.18	2.73	0.00	1468 1434
	Dutton/Teton Public Library	MT	1,105	3.18	0.79	7.16	0.79	3.10	2.73	0.00	1434
	Armoral Tuttle Public Library	ID	1,420	5.43	0.89	3.92	1.78	0.53	0.21	2.56	
	Elma Public Library	IA	1,519	4.81	0.28	6.79	1.66	1.57	1.79	0.04	1396 1393
\star	Tellico Plains Public Library	TN	3,196	10.57	1.66	4.32	0.60	1.08	5.36	0.04	1393
★ ★	Garnavillo Public Library	IA	1,169	8.69	0.55	3.86	1.07	2.08	1.67	0.00	
\star	Lewis Library of Glasgow	MO	1,109	8.36	0.55	6.36	0.05	2.00	0.03	0.02	1347 1343
\star	Fowler Public Library	CO	1,103	4.67	0.73	8.35	0.03	2.53	1.06	0.00	1343
	Waterford Public Library	PA	1,144	10.08	0.12	7.58	1.05	0.27	1.00	0.47	1337
	Drummond School & Community Library	MT	1,517	3.82	5.28	4.38	0.97	1.49	0.00	0.00	1335
	Gilbertville Public Library	MA	1,748	8.52	0.00	6.88	0.85	1.49	0.00	0.00	1296
	Lester Public Library of Vesper	WI	1,304	8.95	1.27	5.74	0.85	0.96	0.00	0.00	1296
	Bruce Area Library	WI	1,077	6.24	0.50	5.18	0.81	0.50	10.93	0.00	1293
\star	Garrison Public Library	ND	1,935	6.86	0.04	4.89	0.68	0.53	11.20	0.00	1201
★ ★	Maxwell Public Library	IA	1,485	5.15	0.66	4.89	1.02	1.73	1.75	0.01	1270
★	Tri-Community Library	TX	1,143	4.27	0.00	6.34	2.06	0.53	0.00	0.00	1237
	Orford Social Library	NH	1,455	6.80	0.73	3.78	1.09	1.33	2.49	0.00	1232
	Olin Public Library	IA	1,201	5.54	0.73	4.57	0.50	2.72	0.18	0.00	1215
	Oriskany Public Library	NY	1,300	3.54	0.81	4.93	2.01	0.34	2.12	0.00	1202
	West Stockbridge Public Library	MA	1,400	6.27	0.80	5.59	1.47	0.45	0.12	0.07	1196
	mean orockonage Fublic Library	IVIA	1,274	0.27	0.00	5.55	1.47	0.45	0.12	0.05	1190



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